

Valuation of Cardiovascular Services: Technological Advancements

Cardiac technologies have continually evolved over the years, changing the practice and purview of cardiology providers, as well as the demand for cardiac services. By 2035, the overall prevalence of cardiovascular disease (CVD) is expected to increase from 102.7 million in 2015 to 131.2 million cases, affecting 45% of the total U.S. population, with the highest prevalence in those 65 years and older.¹ As the cardiovascular market grows, providers can expect the types of technologies used to diagnose and treat CVD, particularly minimally invasive devices and procedures, to expand as well. This final installment of a five-part series on the valuation of cardiovascular services examines the technological advancements transforming the industry.

Minimally Invasive Procedures

Minimally invasive surgical procedures allow physicians to provide services in a manner that causes less disruption to the patient than a traditional surgical method, thus causing fewer complications, less pain, and reduced recovery time.² For certain high-risk patients (e.g., elderly patients), minimally invasive procedures may be a safer option than traditional surgery.³ As the technology and training associated with minimally invasive surgery has advanced, it has been utilized to perform an array of cardiac procedures, including Transcatheter Aortic Valve Replacement (TAVR), Percutaneous Coronary Interventions (PCI), and Electrophysiology Procedures.⁴ In particular, TAVR is one of the fastest growing minimally invasive procedures, as it is used to treat highrisk patients with severe aortic stenosis who are ineligible for traditional open heart surgery.⁵

There are two primary types of minimally invasive surgery:

- (1) *Endoscopy* (also referred to as *laparoscopy*), wherein the physician performs the specified procedure through one or more incisions using small surgical instruments and video cameras;⁶ and,
- (2) *Robotic Surgery*, which utilizes small robotic arms equipped with surgical instruments, which the physician controls via computer.⁷

These advancements in minimally invasive cardiovascular procedures may trigger shifts in the volume of services rendered by cardiologists versus cardiovascular surgeons, as well as the shifts in the skills necessary to remain relevant in the cardiovascular industry.

Advanced Imaging Technologies

A number of advanced imaging technologies can be used to diagnose and treat heart conditions, including cardiac MRIs, echocardiography, nuclear imaging, and positron emission tomography (PET) scans.

Cardiac MRI is a non-invasive medical imaging technique that uses a powerful magnetic field and radio waves to create detailed pictures of the heart and blood vessels. This imaging offers superior image quality for diagnosing heart conditions, including heart muscle damage, blood flow issues, and congenital heart defects.⁸

Echocardiography (also known as an echocardiogram or echo) uses ultrasound to provide real-time 3D images of the beating heart, offering more detailed insights into cardiac function.⁹ The imaging may be used to help diagnose heart problems, such as abnormal valves and rhythms, heart murmurs, and damage from a heart attack, as well as to check for an infection on or around the heart valves, blood clots or tumors inside the heart, and fluid buildup in the sac around the heart.¹⁰

Cardiac nuclear medicine imaging evaluates the heart for coronary artery disease and cardiomyopathy (diseases of the heart muscle) and can help determine whether the heart has been damaged by chemotherapy or radiotherapy.¹¹ This type of imaging can provide unique information that often cannot be obtained using other imaging technologies.¹²

PET scans can help detect and track the spread of cardiac diseases. A unique advantage to PET imaging is the ability to measure myocardial blood flow, which further enhances diagnostic accuracy and allows for the identification of other diseases, such as small-vessel disease, a common ailment in diabetic patients.¹³ PET imaging has also proven to be an economically viable option for healthcare organizations, as it is more versatile in diagnosing multiple diseases in a shorter period of time, leading to higher utilization rates and greater operational efficiencies.¹⁴

Artificial Intelligence (AI)

AI is being used by cardiovascular providers to improve the diagnosis and treatment of CVD. AI is being increasingly used in healthcare to augment providers, who have mortal limitations. One such use is through processing and analyzing large data sets that humans cannot, due to the sheer number of data points. For example, providers receive thousands of data points from

©HEALTH CAPITAL CONSULTANTS

patients who use wearables (e.g., smart watches) and other monitoring devices designed to remotely observe a condition.¹⁵ The goal of such data analysis is earlier detection of cardiac conditions and better treatment outcomes.¹⁶ Specific AI applications in cardiology include detecting heart disease, treating strokes more quickly, and enhancing diagnostic radiology capabilities.¹⁷

A 2024 science statement on AI from the American Heart Association (AHA) confirmed that the AHA:

"supports the creation of tools and services that would further the science and practice of precision medicine by enabling more precise approaches to cardiovascular and stroke research, prevention, and care of individuals and populations. Nevertheless, several challenges exist, and few [AI] tools have been shown to improve cardiovascular and stroke care sufficiently to be widely adopted."¹⁸

This statement indicates that while AI will likely continue to evolve rapidly in the cardiovascular space, providers may require empirical evidence of its clinical benefit before widely adopting the technology.

- 2 "Minimally invasive surgery" Mayo Clinic, https://www.mayoclinic.org/tests-procedures/minimallyinvasive-surgery/about/pac-20384771#:~:text=In%20minimally%20invasive%20surgery%2 C%20surgeons,hospital%20stay%20and%20fewer%20complicat ions. (Accessed 1/13/25).
- 3 "Minimally Invasive and Robotic General Surgery" UTMB Health, https://www.utmbhealth.com/services/general-
- surgery/minimally-invasive-general-surgery (Accessed 1/13/25).
 "Intuitive for Cardiac Patients" Intuitive, https://www.intuitive.com/en-us/patients/procedures/cardiac
- (Accessed 1/13/25).
 "What is TAVR? (TAVI)" American Heart Association, https://www.heart.org/en/health-topics/heart-valve-problemsand-disease/understanding-your, heart-valve-treatment.
- and-disease/understanding-your-heart-valve-problems and-disease/understanding-your-heart-valve-treatmentoptions/what-is-tavr (Accessed 1/13/25).
 "Types of Minimally Invasive Surgery" Johns Hopkins
- Medicine, https://www.hopkinsmedicine.org/surgery/specialtyareas/minimally-invasive (Accessed 1/13/25).
 1111

- 8 "Magnetic Resonance Imaging (MRI) of the Heart" Johns Hopkins Medicine, https://www.hopkinsmedicine.org/health/treatment-tests-andtherapies/magnetic-resonance-imaging-mri-of-the-
- heart#:~:text=In%20this%20case%2C%20the%20heart,magnetic%20field%20around%20the%20body. (Accessed 1/13/25).
 "echocardiography" National Cancer Institute,
- https://www.cancer.gov/publications/dictionaries/cancerterms/def/echocardiography (Accessed 1/13/25).
 10 *Ibid.*

Conclusion

Given the current conditions of the cardiovascular services industry, providers may experience significant opportunities and challenges in the coming years. As noted in previous installments, the market for cardiovascular services is expected to experience increasing demand in the coming years, due to an aging U.S. population and the growing prevalence of risk factors for cardiac conditions, especially obesity. As demand increases, the supply of cardiovascular providers is anticipated to simultaneously decrease, as the population of physicians continue to move toward retirement while the number of residents entering these fields remains insufficient to replace older physicians.¹⁹ Despite growing demand, cardiovascular providers may face challenges in the reimbursement for their services, where stagnating Medicare reimbursement rates may provide further pressure on these providers to provide efficient, high-quality care at lower per-unit costs. While attempting to navigate these issues, providers must continue to withstand increasing regulatory scrutiny related to healthcare fraud and abuse laws. These obstacles may create a challenging environment in which cardiovascular providers will have to be both clinically and economically efficient in order to thrive.

- "Cardiac Nuclear Medicine, RadiologyInfo.org, https://www.radiologyinfo.org/en/info/cardinuclear (Accessed 1/13/25).
- 12 *Ibid.*
- 13 "Myocardial Perfusion Imaging Using Positron Emission Tomography" By K Carlos El-Tallawi, Methodist Debakey Cardiovascular Journal, Vol. 16, No. 2 (Apr-Jun 2020), available at:

https://pmc.ncbi.nlm.nih.gov/articles/PMC7350808/#:~:text=PE T%20myocardial%20blood%20flow%20measurement,for%20si gnificant%20left%20main%20or (Accessed 1/13/25).

- 14 "Cardiovascular PET Will Become Mainstream in the Changing World of Value Imaging" By Gary V. Heller, MD, PhD, Cardiovascular Business, November 22, 2016, http://www.cardiovascularbusiness.com/sponsored/6199/topics/i maging/cardiovascular-pet-will-become-mainstream-changingworld-value (Accessed 1/13/25).
- 15 "Artificial Intelligence (AI) in Cardiovascular Medicine" Mayo Clinic, https://www.mayoclinic.org/departments-centers/aicardiology/overview/ovc-20486648#:~:text=AI% 20is% 20intelligence% 20exhibited% 20b y,the% 20shared% 20decision% 2Dmaking% 20process. (Accessed 1/13/25).

- 17 *Ibid.*
- "Use of Artificial Intelligence in Improving Outcomes in Heart Disease: A Scientific Statement From the American Heart Association" By Antonis A. Armoundas, PhD, Chair, et al., Circulation, Vol. 149, No. 14 (2024), https://www.ahajournals.org/doi/10.1161/CIR.00000000000012 01 (Accessed 1/13/25).
 "The growing shortage or general cardiologists and recruiting
- 9 The growing shortage of general cardiologists and recruiting crisis in rural America" By Dave Fornell, Cardiovascular Business, April 12, 2024, https://cardiovascularbusiness.com/topics/healthcaremanagement/healthcare-staffing/growing-shortage-or-generalcardiologists-and-recruiting-crisis-rural-america (Accessed 1/13/25).

 [&]quot;Cardiovascular Disease: A Costly Burden For America -Projections Through 2035" American Heart Association, February 14, 2017, https://www.heart.org/-/media/Files/About-Us/Policy-Research/Fact-Sheets/Public-Health-Advocacy-and-Research/CVD-A-Costly-Burden-for-America-Projections-Through-2035.pdf (Accessed 1/13/25).

⁷ Ibid.

¹⁶ *Ibid.*



(800) FYI -VALU

Providing Solutions in an Era of Healthcare Reform

- Firm Profile
- HCC Services
- HCC Leadership
- Clients & Projects
- HCC News
- Health Capital Topics
- Contact Us
- Email Us
- Valuation Consulting
- Commercial Reasonableness Opinions
- Commercial Payor Reimbursement Benchmarking
- Litigation Support & Expert Witness
- Financial Feasibility Analysis & Modeling
- Intermediary Services
- Certificate of Need
- ACO Value Metrics & Capital Formation
- Strategic Planning
- Industry Research

LEADERSHIP



Todd A. Zigrang, MBA, MHA, FACHE, CVA, ASA, ABV, is the President of **HEALTH CAPITAL CONSULTANTS** (HCC), where he focuses on the areas of valuation and financial analysis for hospitals, physician practices, and other healthcare enterprises. Mr. Zigrang has over 30 years of experience providing valuation, financial, transaction and strategic advisory services nationwide in over 2,500 transactions and joint ventures. Mr. Zigrang is also considered an expert in the field of healthcare compensation for physicians, executives and other professionals.

Mr. Zigrang is the co-author of "The Adviser's Guide to Healthcare - 2nd Edition" [AICPA-2015], numerous chapters in legal treatises and anthologies, and peer-reviewed and industry articles such as: The Guide to Valuing Physician Compensation and Healthcare Service Arrangements (BVR/AHLA); The Accountant's Business Manual (AICPA); Valuing Professional Practices and Licenses (Aspen Publishers); Valuation Strategies; Business Appraisal Practice; and, NACVA QuickRead. Additionally, Mr. Zigrang has served as faculty before professional and trade associations such as the American Society of Appraisers (ASA); the National Association of Certified Valuators

and Analysts (NACVA); the American Health Lawyers Association (AHLA); the American Bar Association (ABA); the Association of International Certified Professional Accountants (AICPA); the Physician Hospitals of America (PHA); the Institute of Business Appraisers (IBA); the Healthcare Financial Management Association (HFMA); and, the CPA Leadership Institute. He also serves on the Editorial Board of The Value Examiner and QuickRead, both of which are published by NACVA.

Mr. Zigrang holds a Master of Science in Health Administration (MHA) and a Master of Business Administration (MBA) from the University of Missouri at Columbia. He is a Fellow of the American College of Healthcare Executives (FACHE) and holds the Certified Valuation Analyst (CVA) designation from NACVA. Mr. Zigrang also holds the Accredited in Business Valuation (ABV) designation from AICPA, and the Accredited Senior Appraiser (ASA) designation from the American Society of Appraisers, where he has served as President of the St. Louis Chapter. He is also a member of the America Association of Provider Compensation Professionals (AAPCP), AHLA, AICPA, NACVA, NSCHBC, and, the Society of OMS Administrators (SOMSA).



Jessica L. Bailey-Wheaton, Esq., is Senior Vice President and General Counsel of HCC. Her work focuses on the areas of Certificate of Need (CON) preparation and consulting, as well as project management and consulting services related to the impact of both federal and state regulations on healthcare transactions. In that role, Ms. Bailey-Wheaton provides research services necessary to support certified opinions of value related to the Fair Market Value and Commercial Reasonableness of transactions related to healthcare enterprises, assets, and services.

Additionally, Ms. Bailey-Wheaton heads HCC's CON and regulatory consulting service line. In this role, she prepares CON applications, including providing services such as: health planning; researching, developing, documenting, and reporting the market utilization demand and "need" for the proposed services in the subject market service area(s); researching and assisting legal counsel in meeting regulatory requirements relating to licensing and CON application development; and, providing any requested support services required in litigation challenging rules or decisions promulgated by a state agency. Ms. Bailey-Wheaton has also been engaged by both state government

agencies and CON applicants to conduct an independent review of one or more CON applications and provide opinions on a variety of areas related to healthcare planning. She has been certified as an expert in healthcare planning in the State of Alabama.

Ms. Bailey-Wheaton is the co-author of numerous peer-reviewed and industry articles in publications such as: The Health Lawyer (American Bar Association); Physician Leadership Journal (American Association for Physician Leadership); The Journal of Vascular Surgery; St. Louis Metropolitan Medicine; Chicago Medicine; The Value Examiner (NACVA); and QuickRead (NACVA). She has previously presented before the American Bar Association (ABA), the American Health Law Association (AHLA), the National Association of Certified Valuators & Analysts (NACVA), the National Society of Certified Healthcare Business Consultants (NSCHBC), and the American College of Surgeons (ACS).



Janvi R. Shah, MBA, MSF, CVA, serves as Senior Financial Analyst of HCC. Mrs. Shah holds a M.S. in Finance from Washington University Saint Louis and the Certified Valuation Analyst (CVA) designation from NACVA. She develops fair market value and commercial reasonableness opinions related to healthcare enterprises, assets, and services. In addition she prepares, reviews and analyzes forecasted and pro forma financial statements to determine the most probable future net economic benefit related to healthcare enterprises, assets, and services and applies utilization demand and reimbursement trends to project professional medical revenue streams and ancillary services and technical component (ASTC) revenue streams.

For more information please visit: www.healthcapital.com