

PUBLISHED ARTICLES

- *"Management Services Agreements: Considerations for Fair Market Value"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [NACVA QuickRead](#), June 28, 2018.
- *"U.S. Healthcare Overhaul Update"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [Chicago Medicine](#), May 2018.
- *"Corporatized Medicine: Time for Doctor Unions?"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [Chicago Medicine](#), May 2018.
- *"Beyond FMV: Commercial Reasonableness of Physician Compensation Post-MACRA"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, and John Chwarzinski, MSF, MAE, [Business Valuation Review](#), Vol. 37, Issue 1, Spring 2018.
- *"Legislature Considers Bill to Modernize Telehealth Use"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [St. Louis Metropolitan Medicine](#), April/May 2018.
- *"CMS to Review Stark Law"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [AHLA Practice Group Alert](#), February 2, 2018.
- *"The State Of Value-Based Reimbursement Initiatives"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [AHLA Practice Group Alert](#), February 1, 2018.
- *"Physician Manpower Utilization: What does the expanding role of non-physician providers mean for the medical profession?"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [Chicago Medicine](#), February 2018.
- *"Medicaid Expansion and Implications on Hospital Finances and Viability"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [AHLA Practice Group Alert](#), January 23, 2018.
- *"House Votes to Repeal and Replace Obamacare When It Really Matters"* Co-authored by Robert James Cimasi, MHA, ASA, FRICS, MCBA, CVA, CM&AA, and Todd Zigrang, MBA, MHA, FACHE, ASA, [ABA Health eSource](#), May 2017, May 2017.

PROFESSIONAL COURSES TAUGHT

- *"The Valuation of Intangible Assets in the Absence of Positive Net Cash Flows,"* Co-presented with Robert James Cimasi, MHA, ASA, FRICS, MCBA, CVA, CM&AA, National Association of Certified Valuators and Analysts (NACVA) and Consultants' Training Institute (CTI) (June 27, 2016).

LECTURES AND PRESENTATIONS

- *"Commercial Reasonableness of Physician Compensation - Analytical Update with MACRA,"* Co-presented with Todd A. Zigrang, MBA, MHA, FACHE, ASA, National Association of Certified Valuators and Analysts (NACVA) and Consultants' Training Institute, NACVA and the CTI's 2017 Annual Consultants' Conference (June 8, 2017).
- *"Commercial Reasonableness and Other Factors in Physician Compensation: Analytic Update with MACRA, Bundled Payments,"* Co-presented with Andrea Ferrari, Esq., MPH, John Barakat, CFO, American Bar Association and Chicago Medical Society, 2017 Physicians Legal Issues Conference (June 9, 2017).
- *"Can't See the Forest for the Trees: The Misapplication of Economic Theory to the Increasing Regulatory Trend Against Vertical Healthcare Integration,"* Co-presented with Robert James Cimasi, MHA, ASA, FRICS, MCBA, CVA, CM&AA, and David W. Grauer, Esq., American Bar Association, Physicians Legal Issues Conference (June 9, 2016).