



**EXPERIENCE**

**Health Capital Consultants, St. Louis, MO**

**Vice President & General Counsel**

- Project management and consulting services related to the impact of both federal and state regulations on healthcare exempt organization transactions
- Research services necessary to support certified opinions of value related to the Fair Market Value and Commercial Reasonableness of transactions related to healthcare enterprises, assets, and services.

**EDUCATIONAL BACKGROUND**

**Saint Louis University School of Law, St. Louis, MO**

- Juris Doctorate; Concentration in Health Law
- Journal of Health Law & Policy (Fall Managing Editor, Staff Editor)

**West Virginia University, Morgantown, WV**

- BA - Political Science
- BA - Foreign Languages

**PROFESSIONAL AFFILIATIONS**

- National Association of Certified Valuators and Analysts (*QuickRead Editorial Board Member*)
- American Bar Association
- American Health Lawyers Association
- Missouri Bar Association
- Illinois State Bar Association
- Bar Association of Metropolitan St. Louis
- Missouri Public Health Association
- Health Care Compliance Association



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## **PUBLISHED ARTICLES**

- *"CMS to Review Stark Law,"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [AHLA Practice Group Alert](#), February 2, 2018.
- *"The State Of Value-Based Reimbursement Initiatives,"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [AHLA Practice Group Alert](#), February 1, 2018.
- *"Physician Manpower Utilization: What does the expanding role of non-physician providers mean for the medical profession?,"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [Chicago Medicine](#), February 2018.
- *"Medicaid Expansion and Implications on Hospital Finances and Viability,"* Co-authored by Todd Zigrang, MBA, MHA, FACHE, ASA, [AHLA Practice Group Alert](#), January 23, 2018.
- *"House Votes to Repeal and Replace Obamacare When It Really Matters,"* Co-authored by Robert James Cimasi, MHA, ASA, FRICS, MCBA, CVA, CM&AA, and Todd Zigrang, MBA, MHA, FACHE, ASA, [ABA Health eSource](#), May 2017, May 2017.

## **PROFESSIONAL COURSES TAUGHT**

- *"The Valuation of Intangible Assets in the Absence of Positive Net Cash Flows,"* Co-presenter Robert James Cimasi, MHA, ASA, FRICS, MCBA, CVA, CM&AA., National Association of Certified Valuators and Analysts (NACVA) and Consultants' Training Institute (CTI) (June 27, 2016).

## **LECTURES AND PRESENTATIONS**

- *"Commercial Reasonableness of Physician Compensation - Analytical Update with MACRA,"* Co-presented with Todd A. Zigrang, MBA, MHA, FACHE, ASA, National Association of Certified Valuators and Analysts, Consultants' Training Institute (NACVA & C, NACVA and the CTI's 2017 Annual Consultants' Conference (June 8, 2017).
- *"Commercial Reasonableness and Other Factors in Physician Compensation: Analytic Update with MACRA, Bundled Payments,"* Andrea Ferrari, Esq., MPH, John Barakat, CFO, American Bar Association and Chicago Medical Society, 2017 Physicians Legal Issues Conference (June 9, 2017).
- *"Can't See the Forest for the Trees: The Misapplication of Economic Theory to the Increasing Regulatory Trend Against Vertical Healthcare Integration,"* Co-presented with Robert James Cimasi, MHA, ASA, FRICS, MCBA, CVA, CM&AA, and David W. Grauer, Esq., American Bar Association, Physicians Legal Issues Conference (June 9, 2016).