## **Increasing Scrutiny of Healthcare Fraud and Abuse Laws**

The first installment of this three-part Health Capital Topics series discussed the framework of current healthcare fraud and abuse laws - namely, (1) the Anti-Kickback Statute (AKS); (2) the Stark Law (Stark); and, (3) the False Claims Act (FCA), as well as the regulatory thresholds of Fair Market Value (FMV) and Commercial Reasonableness (CR) - within the current era of healthcare reform in the United States. The second installment of this three-part series briefly discussed the more notable fraud and abuse violations prosecuted by the federal government. This final segment of the series will examine how the Department of Justice (DOJ) and Office of Inspector General (OIG) continue to prosecute increasingly complex violations of healthcare fraud and abuse laws, and how these prosecutions affect the level of compensation deemed to be consistent with FMV.

The fraud and abuse lawsuits identified in part two of this series focused on the more blatant violations of healthcare fraud and abuse laws where healthcare providers compensated physicians "practicing in similar...settings located in similar environments," in excess of the 90<sup>th</sup> percentile of physician compensation. However, recent prosecutions of healthcare fraud and abuse laws have demonstrated that the level of physician compensation deemed to be consistent with FMV, as required by many Stark exceptions, has dramatically decreased. Indeed, courts seem to have abandoned their initial reasoning that "any definition of fair market value that would automatically deem anything over the median or indeed anything at the 80<sup>th</sup> percentile, as necessarily not being fair market value would seem illogical." In addition to this recent trend toward lowering the physician compensation percentile considered to be within FMV, the DOJ and OIG have demonstrated an increased willingness to prosecute more complex healthcare fraud and abuse violations, i.e., schemes that involve physician compensation and complicated referral arrangements.

In *United States ex rel. Drakeford v. Tuomey Healthcare System, Inc.* (Tuomey), Michael Drakeford, M.D. alleged that Tuomey, a private, non-profit community hospital in South Carolina, violated *Stark* and *AKS* when it entered into more than fifteen employment agreements, all of which were designed to induce and maintain referral relationships. <sup>4</sup> Tuomey entered into Employment Agreements with area

physicians, conferring salary and benefits to those physicians in excess of the net collections received from their professional practices. Tuomey would then generate two billings to Medicare, one for the professional services rendered and a second "facility fee" assessed because Tuomey provided the space, nurses, equipment, and other items for the physicians' practices. The court found that the facility component of the physicians' personally performed services and the resulting fee constituted a "referral" as defined by Stark and its regulations. In doing so, the court relied on the OIG's official commentary, which stated:

"We have concluded that when a physician initiates a designated health service and personally performs it him or herself, that action would not constitute a referral of the service to an entity...However, in the context of inpatient and outpatient hospital services, there would still be a referral of any hospital service, technical component, or facility fee billed by the hospital in connection with the personally performed service. Thus, for example, in the case of an inpatient surgery, there would be a referral of the technical component of the surgical service, even though the referring physician personally performs the service."

This lawsuit seems to indicate a shift in the DOJ and OIG's focus for several key reasons. The court in Tuomey established physician compensation in the 75<sup>th</sup> percentile as the benchmark for Stark scrutiny, likely responding to the case's expert reports, which noted that that the 75<sup>th</sup> percentile was at the high end of what was considered to be FMV for physician compensation.<sup>9</sup> Additionally, failure by a physician (with whom the hospital has a financial relationship) to personally perform the technical (facility) components of treating a patient for which Medicare is subsequently billed constitutes a non-compliant referral under the Personal Services Arrangement (PSA) exception to Stark, because "the personal services exception does not extend to a facility fee a hospital bills for a facility component resulting from a personal performed service." Together, these two elements significantly expand the scope of physician contracts that could be subject to Stark scrutiny.

In 2010, four former members of Bradford Regional Medical Center's (BRMC) medical staff brought a qui tam action entitled United States ex rel. Singh et al. v. Bradford Regional Medical Center et al. The relators' complaint alleged that BRMC, a Pennsylvania-based non-profit hospital, and V&S Medical Associates (V&S), a private internal medicine practice formed by former BRMC employees Kamran Saleh, M.D. and Peter Vaccaro, M.D., 11 engaged in a lease arrangement designed so that BRMC could obtain patient referrals in exchange for payments made to V&S, allegedly for the use of their Nuclear Camera. 12 The lease agreement regarding V&S's camera included a covenant not to compete and a ten percent collections fee, which together were found to constitute a financial relationship between BRMC and V&S.<sup>13</sup>

Defendants argued they qualified for Stark immunity under the Indirect Compensation Exception; the Personal Services Safe Harbor; the Equipment Rental Exception; and, the corresponding AKS Safe Harbor for Equipment Rentals. However, the additional monthly payments exchanged for the covenant not to compete in the sublease agreement took into account the amount of business BRMC would receive from V&S, because BRMC, analyzed the benefits and drawbacks of the covenant not to compete, "based on the assumption that the Physicians would likely refer this business to the Hospital in the absence of a financial interest in their own facilities or services, although they are not required to do so by virtue of any of the covenants contained in the Agreements or otherwise." <sup>14</sup> In addition to the covenant not to compete, the ten percent collections fee inherently varied with the volume of referrals, because "as more referrals for tests on the GE camera were performed, more money was collected for the services. "15" Because these arrangements were deemed to not be FMV, they did not qualify under any of the proposed exceptions or Safe Harbors. 16 Additionally, the court found that the defendants lacked the necessary written agreement to afford protection under the relevant Stark exceptions and AKS Safe Harbors.1

This case similarly indicates increased government scrutiny because, despite the fact that the financial terms were effectively equal to *FMV* (the relators did not assert that the financial terms exceeded FMV, and did not engage an expert to render an opinion on the matter), <sup>18</sup> the court found that *any* compensation that takes into account *potential referrals* cannot be *FMV*. Additionally, the *Bradford* case lacked the traditional employment relationship found in typical healthcare fraud and abuse cases, instead centering on an indirect compensation agreement consisting of rental fees for equipment that took into account the amount of referrals that would or would not have been made using the equipment. <sup>19</sup>

Shortly thereafter, in *United States v. Campbell*, the federal government prosecuted Joseph Campbell, M.D., a New Jersey cardiologist, alleging that the physician received *illegal remuneration* (i.e., *kickbacks*) for

referrals made from his private cardiology practice to University of Medicine and Dentistry of New Jersey's (UMDNJ) University Hospital (UH). 20 In addition to his private cardiology practice, Dr. Campbell was employed as a Clinical Assistant Professor (CAP) at UMDNJ for an annual salary of approximately \$75,000.<sup>21</sup> In return for this salary, Dr. Campbell agreed to dedicate 48% of his time (almost 20 hours per week) performing teaching, research, and patient care services for UMDNJ.<sup>22</sup> In reality, however, UMDNJ did not require Dr. Campbell to perform any of these services, but compensated him \$70,000 nonetheless. The primary service Dr. Campbell provided was to refer his patients to UH for inpatient and outpatient hospital services.<sup>23</sup> Dr. Campbell claimed he did not violate Stark because he personally saw the patients he referred to UMDNJ himself, and, in the alternative, that he had a legitimate employment contract under Stark's Bona Fide **Employment** Agreement Exception and corresponding AKS Safe Harbor.<sup>24</sup> To prove he had a viable Employment Contract, Dr. Campbell produced an expert report stating his salary as a CAP was consistent with FMV. The court nonetheless found Dr. Campbell in violation of Stark because, although he performed the professional component of the referral, he did not perform the technical component for which payment was billed to Medicaid, and thus, the employment relationship was required to meet an exception.<sup>25</sup> Further, the court stated that even if Dr. Campbell believed he was entering into a legitimate employment contract, and his salary was FMV for the services enumerated in the agreement, he did not meet the requirements of that contract during his *employment*. Therefore, the \$70,000 payment he received from UMDNJ for services could not be considered CR or FMV.<sup>26</sup>

The *Campbell* case demonstrates that healthcare providers can be billed for the *technical component* of a referral, despite the fact that the physician provides the *professional component* of the referral himself. Additionally, the court acknowledged that although compensation is within the *FMV* range for services specified in a contract, the failure to perform those required services makes the compensation *commercially unreasonable* and not *FMV*.

In *United States ex rel. Kunz v. Halifax Hospital Medical Center*, Elin Baklid-Kunz, the Director of Physician Services of Halifax Medical Center (Halifax), a 764-bed hospital in East Central Florida, brought a *qui tam* suit against Halifax and Halifax Staffing, Inc. (Halifax Staffing), a non-profit corporation providing staffing personnel to Halifax Hospital.<sup>27</sup> The complaint alleged violations of *Stark*, *AKS*, and *FCA* when Halifax unlawfully paid incentives to medical oncologists and overpaid three neurosurgeons. Halifax provided bonuses to the oncologists and neurosurgeons from an "*incentive compensation pool*" (comprised of 15% of the oncology program's margin)<sup>28</sup>, in a manner which varied with physician referrals, and the pool itself was based on services the physicians did not personally perform (e.g.,

outpatient medical oncology services, physician services, and related outpatient oncology pharmacy charges). <sup>29</sup>

Additionally, Halifax partially compensated three neurosurgeons on staff with a bonus equal to 100% of collections based on their professional services. Halifax also paid all expenses of the physicians' practice. Halifax also paid all expenses of the physicians' practice. Halifax also paid all expenses of the physicians' practice. Halifax paid on the testimony of the expert witness for the government, this bonus payment placed the neurosurgeons' compensation, in some years, at more than double the compensation that neurosurgeons at the 90<sup>th</sup> percentile earned, despite productivity levels of the Halifax neurosurgeons falling well below that rank. Consequently, the court found that the neurosurgeons' compensation greatly exceeded *FMV* and triggered genuine issues of material fact involving nearly every requirement of the *Bona Fide Employee Stark exception*. Halifax paid the state of the s

The *OIG* and *DOJ* are increasingly analyzing technical compliance with *Stark* exceptions. Based on the court's decision, and in light of the expert testimony, *Halifax* seems to indicate that benchmark for *FMV* determination is trending downward toward the median (50<sup>th</sup> percentile) – a standard that may drastically increase the number of physician contracts, and the amount of provider compensation, that would fall within regulatory scrutiny.

Generally, these foregoing four cases reflect a trend of increased scrutiny on behalf of the DOJ and OIG in determining who to pursue for violations of Stark, AKS, and FCA, by decreasing the benchmark threshold for physician compensation considered to be within FMV from the 90<sup>th</sup> percentile to the 50<sup>th</sup> to 75<sup>th</sup> percentiles. This increased scrutiny has been financially profitable for the government, with a record \$4.33 billion recovered from fraud and abuse judgments and settlements in fiscal year 2013.34 The high return on investment (ROI) on the federal government's fraud and abuse enforcement over the last three years was recently noted in OIG's "Health Care Fraud and Abuse Control Program Annual Report for Fiscal Year 2013," citing that \$8.1 was recovered for every one dollar invested in enforcing healthcare fraud and abuse laws and prosecuting violations of those laws.35 The financial gains associated with this trend of increased scrutiny may continue to motivate the federal government's prosecution of smaller healthcare systems individual defendants; the examination of potential healthcare fraud and abuse violations outside the traditional employment relationship; and, the pursuit of increasingly complex fact patterns in combating violations of healthcare fraud and abuse laws.

<sup>1</sup> "Medicare and Medicaid Programs; Physicians' Referrals to Health Care Entities with Which they have Financial Relationships" Federal Register Vol. 66, No. 3, (January 4, 2001), p. 916.

<sup>2</sup> *Ibid*, p. 944; "Limitations on certain physician referrals" 42 U.S.C. §1395nn(b)-(e); "General exceptions to the referral prohibition related to both ownership/investment and compensation" 42 C.F.R. § 411.355(a)-(i); "Exceptions to the referral prohibition related to ownership or investment interests" 42 C.F.R. § 411.356(a)-(c); "Exceptions to the referral prohibition related to compensation arrangements" 42 C.F.R. § 411.357(a)-(p).

<sup>3</sup> "United States ex rel. Villafane v. Solinger, Memorandum Opinion", No. 3:03-cv-519, (W.D. Ky. April 8, 2008), ECF No. 177, p. 21.

<sup>4</sup> "United States ex rel. Drakeford v. Tuomey, Amended Complaint", No. 3:05-CR-2858-MJP (D. S.C. Oct, 4 2005), ECF No. 1, p. 8-11. <sup>5</sup> *Ibid*, p. 4-5.

<sup>6</sup>"United States ex rel. Drakeford v. Tuomey, Appellate Opinion", 675 F.3d 394 (4th Cir. 2012), p. 399.

*Ibid*, p. 406.

<sup>8</sup> *Ibid*, 66 Federal Register (January 4, 2001), p. at 941.

<sup>9</sup> "U.S. ex rel. Drakeford v. Tuomey Healthcare Systems, Inc., Kathleen McNamara Expert Report", No. 3:05-cv-02858 (D. S.C. 2010), ECF No. 358-3, p. 9; "U.S. ex rel. Drakeford v. Tuomey Healthcare Systems, Inc., Steve Rice Expert Report" No. 3:05-cv-02858 (D. S.C. 2010), ECF No. 302-47, p. 31.

"United States ex rel. Drakeford v. Tuomey, Appellate Opinion," 675 F.3d 394 (4th Cir. 2012), p. 406.

<sup>11</sup> "United States ex rel. Singh et al. v. Bradford Regional Medical Center et al., Opinion", No. 04-186 Erie, (W.D. Pa. Nov. 10 2010), ECF No. 145, p. 2.

<sup>12</sup> *Ibid*, p. 16.

<sup>13</sup> *Ibid*, p. 24.

<sup>14</sup> *Ibid*, p. 32.

<sup>15</sup> *Ibid*, p. 51.

<sup>16</sup> *Ibid*, p. 49, 51. <sup>17</sup> *Ibid*, p. 58.

<sup>18</sup> *Ibid*, p. 47-49.

<sup>19</sup> *Ibid*, p. 32, 35.

<sup>20</sup> "United States v. Campbell, Amended Complaint", No. 08-1951(SDW-ES), (D. N.J. Sept. 19, 2008), ECF No. 26, p. 19.

<sup>21</sup> *Ibid*, p. 10.

 $^{22}$  Ibid.

<sup>23</sup> *Ibid*, p. 11.

<sup>24</sup> *Ibid*, p. 6.

 $^{25}$  Ibid.

<sup>26</sup> *Ibid*, p. 8.

27 "U.S. ex rel. Kunz v. Halifax Hospital Medical Center, Amended Complaint", No. 6-09-CV-1002 (M.D. Fla. Dec. 23, 2009), ECF No. 2, p. 37; "U.S. ex rel. Kunz v. Halifax Hospital Medical Center, Order", No. 6-09-CV-1002 (M.D. Fla. Nov. 13, 2013), ECF No. 396,

p. 16. <sup>28</sup> *Ibid* (M.D. Fla. Nov. 13, 2013), p. 4.

<sup>29</sup> Ibid (M.D. Fla. Dec. 23, 2009), p. 37; Ibid (M.D. Fla. Nov. 13, 2013), p. 16.

<sup>30</sup> *Ibid* (M.D. Fla. Nov. 13, 2013), p. 25.

31 Ibio

"U.S. ex rel. Kunz v. Halifax Hospital Medical Center, Order", No. 6-09-CV-1002 (M.D. Fla. Nov. 18, 2013), ECF No. 399, p. 10-11.
 "33 rev. 100

<sup>33</sup> *Ibid*, p. 10.

<sup>34</sup> "The Department of Health and Human Services and The Department of Justice Health Care Fraud and Abuse Control Program Annual Report for Fiscal Year 2013," U.S. Department of Health & Human Services Office of Inspector General, February 2014, p. 8.
<sup>35</sup> Ibid.



## (800) FYI - VALU

Providing Solutions in the Era of Healthcare Reform

Founded in 1993, HCC is a nationally recognized healthcare economic financial consulting firm

- HCC Home
- Firm Profile
- HCC Services
- HCC Experts
- Clients Projects
- HCC News
- Upcoming Events
- Contact Us
- Email Us



Robert James Cimasi, MHA, ASA, FRICS, MCBA, AVA, CM&AA, serves as Chief Executive Officer of HEALTH CAPITAL CONSULTANTS (HCC), a nationally recognized healthcare financial and economic consulting firm headquartered in St. Louis, MO, serving clients in 49 states since 1993. Mr. Cimasi has over thirty years of experience in serving clients, with a professional focus on the financial and economic aspects of healthcare service sector entities including: valuation consulting and capital formation services; healthcare industry transactions including joint ventures, mergers, acquisitions, and divestitures; litigation support & expert testimony; and, certificate-of-need and other regulatory and policy planning consulting.

Mr. Cimasi holds a Masters in Health Administration from the University of Maryland, as well as several professional designations: Accredited Senior Appraiser (ASA – American Society of Appraisers); Fellow Royal Intuition of Chartered Surveyors (FRICS – Royal Institute of Chartered Surveyors); Master Certified Business Appraiser (MCBA – Institute of Business Appraisers); Accredited Valuation Analyst (AVA – National Association of Certified Valuators and Analysts); and, Certified Merger & Acquisition Advisor (CM&AA – Alliance of Merger & Acquisition Advisors). He has served as an expert witness on cases in numerous courts, and has provided testimony before federal and state legislative committees. He is a nationally known speaker on healthcare industry topics, the author of several books, the latest of which include: "Accountable Care Organizations: Value Metrics and Capital Formation" [2013 - Taylor & Francis, a division of CRC Press], "The Adviser's Guide to Healthcare" – Vols. I, II & III [2010 – AICPA], and "The U.S. Healthcare Certificate of Need Sourcebook" [2005 - Beard Books]. His most recent book, entitled "Healthcare Valuation: The Financial Appraisal of Enterprises, Assets, and Services" will be published by John Wiley & Sons in the Fall of 2013.

Mr. Cimasi is the author of numerous additional chapters in anthologies; books, and legal treatises; published articles in peer reviewed and industry trade journals; research papers and case studies; and, is often quoted by healthcare industry press. In 2006, Mr. Cimasi was honored with the prestigious "Shannon Pratt Award in Business Valuation" conferred by the Institute of Business Appraisers. Mr. Cimasi serves on the Editorial Board of the Business Appraisals Practice of the Institute of Business Appraisers, of which he is a member of the College of Fellows. In 2011, he was named a Fellow of the Royal Institution of Chartered Surveyors (RICS).

## HEALTH CAPITAL

CONSULTANTS (HCC) is an established, nationally recognized healthcare financial and economic consulting firm headquartered in St. Louis, Missouri, with regional personnel nationwide. Founded in 1993, HCC has served clients in over 45 states, in providing services including: valuation in all healthcare sectors; financial analysis, including the development of forecasts, budgets and income distribution plans; healthcare provider related intermediary services, including integration, affiliation, acquisition and divestiture; Certificate of Need (CON) and regulatory consulting; litigation support and expert witness services; and, industry research services for healthcare providers and their advisors. HCC's accredited professionals are supported by an experienced research and library support staff to maintain a thorough and extensive knowledge of the healthcare reimbursement, regulatory, technological and competitive environment.



Todd A. Zigrang, MBA, MHA, ASA, FACHE, is the President of HEALTH CAPITAL CONSULTANTS (HCC), where he focuses on the areas valuation and financial analysis for hospitals and other healthcare enterprises. Mr. Zigrang has significant physician integration and financial analysis experience, and has participated in the development of a physician-owned multi-specialty MSO and networks involving a wide range of specialties; physician-owned hospitals, as well as several limited liability companies for the purpose of acquiring acute care and specialty hospitals, ASCs and other ancillary facilities; participated in the evaluation and negotiation of managed care contracts, performed and assisted in the valuation of various healthcare entities and related litigation

support engagements; created pro-forma financials; written business plans; conducted a range of industry research; completed due diligence practice analysis; overseen the selection process for vendors, contractors, and architects; and, worked on the arrangement of financing.

Mr. Zigrang holds a Master of Science in Health Administration and a Masters in Business Administration from the University of Missouri at Columbia. He is a Fellow of the American College of Healthcare Executives, and serves as President of the St. Louis Chapter of the American Society of Appraisers (ASA). He has co-authored "Research and Financial Benchmarking in the Healthcare Industry" (STP Financial Management) and "Healthcare Industry Research and its Application in Financial Consulting" (Aspen Publishers). He has additionally taught before the Institute of Business Appraisers and CPA Leadership Institute, and has presented healthcare industry valuation related research papers before the Healthcare Financial Management Association; the National CPA Health Care Adviser's Association; Association for Corporate Growth; Infocast Executive Education Series; the St. Louis Business Valuation Roundtable; and, Physician Hospitals of America.



Anne P. Sharamitaro, Esq., is the Executive Vice President & General Counsel of HEALTH CAPITAL CONSULTANTS (HCC), where she focuses on the areas of Certificate of Need (CON); regulatory compliance, managed care, and antitrust consulting. Ms. Sharamitaro is a member of the Missouri Bar and holds a J.D. and Health Law Certificate from Saint Louis University School of Law, where she served as an editor for the Journal of Health Law, published by the American Health Lawyers Association. Ms. Sharamitaro has presented healthcare industry related research papers before Physician Hospitals of America and the National Association of Certified Valuation Analysts and coauthored chapters in "Healthcare Organizations: Financial Management Strategies," published in 2008.